| Controlled Document – Uncontrolled when printed or downloaded | | | | | | INSITE |
|---|--------------------------|-------------|----------|-------|--------|----------|
| Title | Route to Net Zero Policy | | | GROUP | | |
| Document Ref: | IG-POL-30 | Revision: | 1.0 | | Page | 1 of 3 |
| Document Owner | Managing Director | Issue Date: | Jan 2024 | | Review | Jan 2025 |

Route to Net Zero Policy

Insite Group of Companies have experience in this area across a wide range of sectors, have the expertise to advise our customers on the best approaches, materials, and techniques to keep the carbon footprint of their asset as low as possible for their project.

A key factor in this project is working with our supply chain to ensure that they reduce their emissions. One of the keyways in which we will deliver this is through increasing the use of Modern Methods of Construction and new technology, something which is key to Insite Group's approach driving lower emissions and faster, safer delivery.

The key to the success of this project is in ensuring designers, contractors and the supply chain are brought in as early as possible to identify the desired KPI's. It is imperative that all parties are encouraged to work together before the specification has been set too tightly.

Design is critical and so are the practicalities of construction and de-construction.

Process

At Insite Group we set a Carbon Level at the start of the project based on the initial design identifying the KPI's immediately, this is key to enabling all stakeholders to demonstrate a reduction in emissions. Should the scope of the project change during the project due to unforeseen findings, this will be reflected in the level. The project team will then set a target to reduce the level of emissions. At this stage our experienced supply chain needs to collaborate and share responsibility in achieving this.

Aside from challenging the design and using alternative materials and solutions, there has also been significant effort dedicated to areas including:

- reducing the carbon associated with concrete and steel;
- optimising the use of recycled content material such as secondary aggregate;
- adopting closed loop systems for different material streams at the end of their asset life:
- minimising the transportation of materials and plant; and
- collaboration with other infrastructure providers.

| Controlled Document – Uncontrolled when printed or downloaded | | | | | | INSITE |
|---|--------------------------|-------------|----------|-------|--------|----------|
| Title | Route to Net Zero Policy | | | GROUP | | |
| Document Ref: | IG-POL-30 | Revision: | 1.0 | | Page | 2 of 3 |
| Document Owner | Managing Director | Issue Date: | Jan 2024 | | Review | Jan 2025 |

Our Process

| Preparation | Launch | Construction | Handover |
|--|--|---|--|
| At this stage all Stakeholders are involved. The Project Procurement Strategy is developed around all the Project requirements and identifying immediately all | From securing and preparing Site all environmental aspects are addressed such as the closing of the road and its impact on traffic flow. | During the Project all KPI's will be adhered to with any possible change issues addressed at the 'Preparation' stage identified and contingencies put in place. | All Stakeholders fully involved with detailed reports maintaining complete transparency throughout the project, Fo example the environment impact on Waste |
| the opportunities available in the Supply Chain. Our 'Value Added' services is also implemented. | Other aspects, such as recycled Scaffolding and Waste Management are thoroughly considered. | For example Hazardous Materials that may have an impact on the project process. | Management which is supplied, via our sister Company Site Waste Solutions. |

Identifying Modern Ways of Construction

At Insite Contracts we recognise our responsibility in investing in new technology that ensures routes to Net Zero. Our Procurement process considers all the benefits of new materials, techniques and processes for all projects and are included in our 'Value Added' offerings. Our Procurement process allows for flexibility around specifications of materials, and clear escalation routes allowing them to be challenged and amended.

For example, rethinking traditional specifications for Scaffolding for your project, considering recycled materials and approaches can have a significant impact on carbon emissions.

Supply Chain

Optimising the logistics of the supply chain to ensure that it is data driven is essential. For example, utilising the experience of our sister Company Site Waste Solutions, our Waste Management Supplier, preventing half empty skips going offsite, and also over-ordering of

| Controlled Document – Uncontrolled when printed or downloaded | | | | | INSITE |
|---|--------------------------|-------------|----------|--------|----------|
| Title | Route to Net Zero Policy | | | | GROUP |
| Document Ref: | IG-POL-30 | Revision: | 1.0 | Page | 3 of 3 |
| Document Owner | Managing Director | Issue Date: | Jan 2024 | Review | Jan 2025 |

materials that are not required, all of which could present significant carbon and cost savings.

Engagement with the supply chain is also vital to ensure that innovation around plant and fleet remains at the forefront of contract renewals and investment in cleaner and more efficient plant is undertaken. Steps such as these helps keep costs down for all parties.

We are aware that our Supply Chain undertakes many of the most carbon intensive activities on this project, and also sources many of the raw materials. Insite Group understands that for all our projects sustainability is a collective responsibility.

Although the activities of our suppliers and subcontractors are beyond our direct control, we investigate our supply chain partners to help us support our customers to decarbonise their infrastructure. All our suppliers, sub-contractors and consultants are expected to do what is necessary to identify where they can play a positive role in helping us to reduce the energy use on our projects and quantify the embodied carbon of key materials.

Our supply chain partners understand the need to consider the environmental, social and economic impact of their activities and support us in achieving best value and to improve sustainability outcomes for our customers.

We also have regular, ongoing dialogue with them about the requirements of all our projects and the customer, to ensure the best possible carbon footprint within the parameters and to ensure that they understand the importance of embedding sustainable practices into their business models.

Insite Group also ensures it is keeping carbon as low as possible for this project by actively seeking suppliers and subcontractors based as close to the project as possible, to reduce travel emissions.

Authorised By: Scott McMillan Position: Group Managing Director

Signed: Dated: 01/01/2025

